The Goldman Sachs Group, Inc.



Supply constraints drive resource realignment Oil shortages likely to re-appear with DM demand recovery

January 2010

Jeffrey Currie

Goldman Sachs International

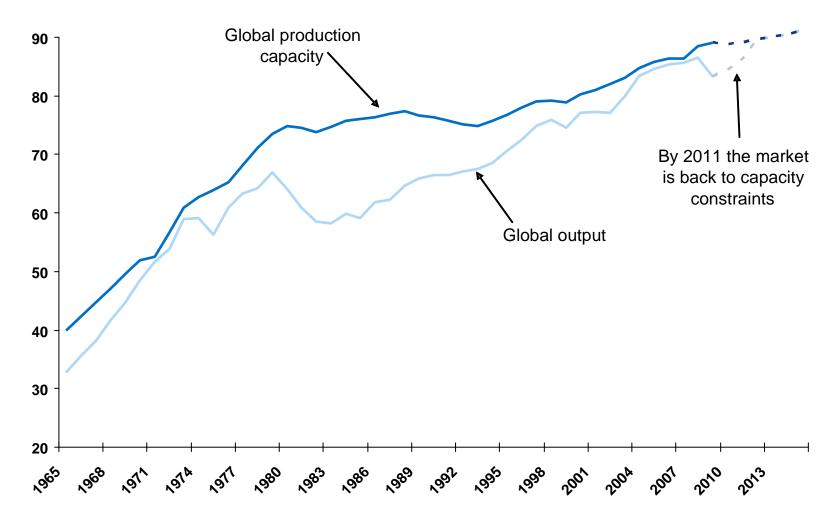
+44-(0)20-7774-6112

jeffrey.currie@gs.com

The Goldman Sachs Group, Inc. does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making their investment decision. For important disclosures, see the text preceding the disclosures or go to www.gs.com/research/hedge.html.

Goldman Sachs The commodity crisis is an obvious imbalance like the financial crisis was

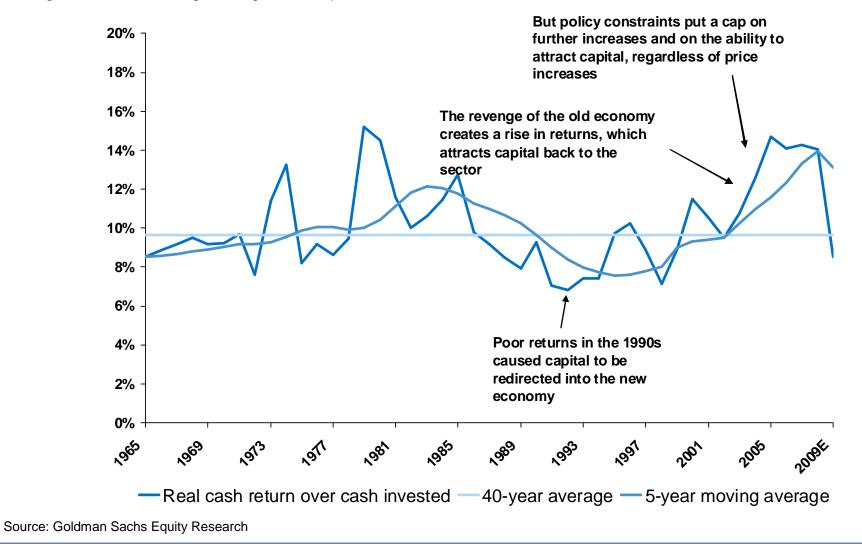
Million b/d



Source: IEA, GS Global ECS Research

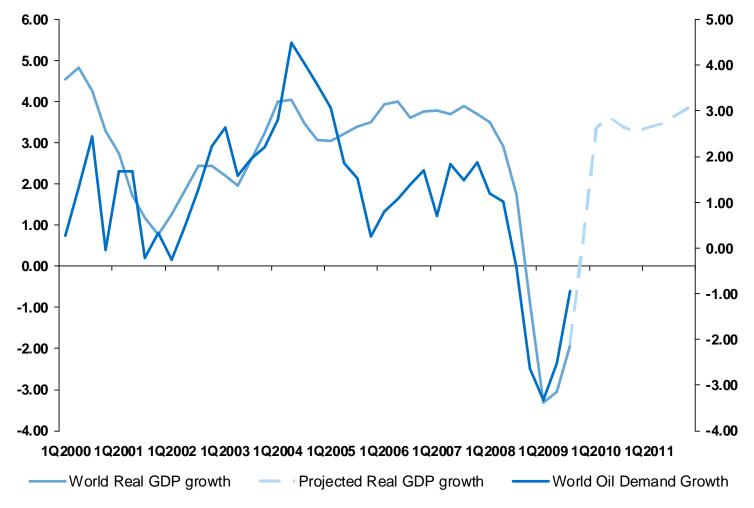
However, the financial crisis created a collapse in company returns which has significantly interrupted the investment phase

Average cash return among oil integrated companies



The collapse in commodity demand was driven by the decline in GDP, not higher prices, which suggest as the economy recovers, so will demand

Percent change year over year - GDP on left axis



Source: Goldman Sachs Global ECS Research.

Goldman Sachs **Two concepts that drive our views:**

- The adding up constraints Commodities are physical, not financial markets. So you cannot consume what you do not have, and you cannot store what you don't have space to store.
- 2. Don't begin an argument with price as it will only get you into trouble. Instead always start an argument with a fundamental event, i.e. inflation expectations and the impact of oil prices on economic growth.



Commodities that are more difficult to store are more volatile

| Commodity | Annualized volatility |
|-------------------------------------|-----------------------|
| US Power (PJM West Hub - real time) | 308.7 |
| US Power (PJM West Hub - day ahead) | 180.4 |
| NYMEX Natural Gas | 75.6 |
| UK Natural Gas | 74.8 |
| WTI Crude Oil | 64.2 |
| NYMEX RBOB | 54.9 |
| LME Nickel | 53.1 |
| USGC Heating Oil | 52.3 |
| Brent Crude Oil | 50.9 |
| LME Zinc | 43.8 |
| LME Copper | 43.6 |
| CBOT Corn | 42.0 |
| CBOT Wheat | 41.2 |
| CME Lean Hog | 39.9 |
| London Silver | 39.9 |
| NYBOT Cocoa | 38.4 |
| NYBOT Sugar | 37.9 |
| CBOT Soybean | 37.2 |
| NYBOT Cotton | 35.2 |
| London Palladium | 34.4 |
| LME Aluminum | 32.2 |
| NYBOT Coffee | 31.2 |
| London Platinum | 29.3 |
| London Gold | 22.9 |
| CME Live Cattle | 17.3 |

Source: Various exchanges and GS Global ECS Research.

Commodity inventory drives volatility

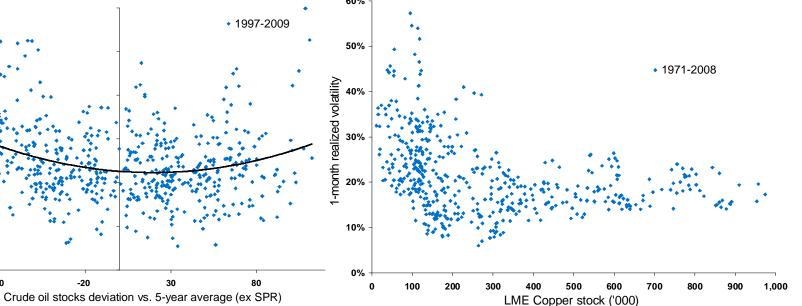
WTI volatility increases as inventories approach exhaustion and as inventories approach capacity

60% 70% • 1997-2009 50% 60% 1-month realized volatility %05 05 05 1-month realized volatility 50% 40% 30% 20% 10% 10% 0% -120 -70 -20 30

Percentage, vertical axis; million barrels, horizontal axis

Copper volatility increases as inventories approach exhaustion, but remains steady as inventories rise given few storage capacity constraints for metal

Percentage, vertical axis; Thousand mt, horizontal axis

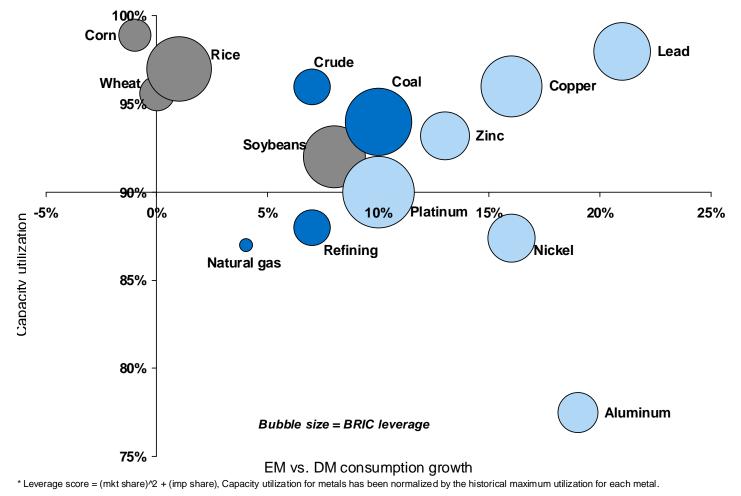


Three emerging themes that are likely to dominate in 2010 and beyond

- 1. Differentiation between commodities driven by the extent of supply constraints that will likely drive greater price dispersion across the commodity complex i.e. the end of Btu convergence
- 2. Resource realignment as emerging markets are forced to bid away scarce commodities from the developed economies, especially when supply constraints are more restrictive, which shifts the focus away from the sustainability of higher *prices* and towards the sustainability of higher *growth*;
- 3. Increasing macroeconomic correlations as resource realignment will likely increase the relevance of the commodity prices and supply to the broader macroeconomic environment.

Goldman Sachs Commodities with more restrictive supply constraints and greater leverage to emerging market demand growth have more positive outlooks

Capacity utilization as of November 2009, EM vs. DM consumption growth is annual based on 1999-2008 consumption, BRIC leverage is average of 2008 and 2009



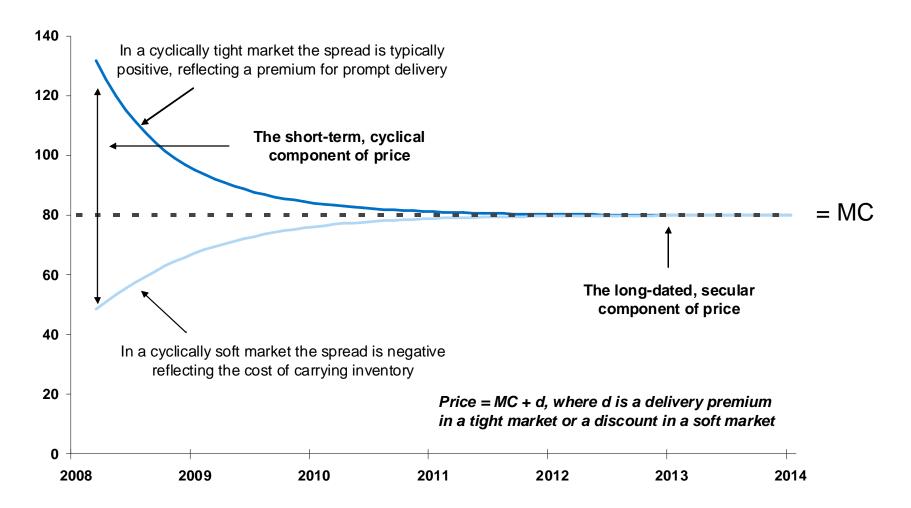
Source: Goldman Sachs Global ECS Research.ce: DOE.



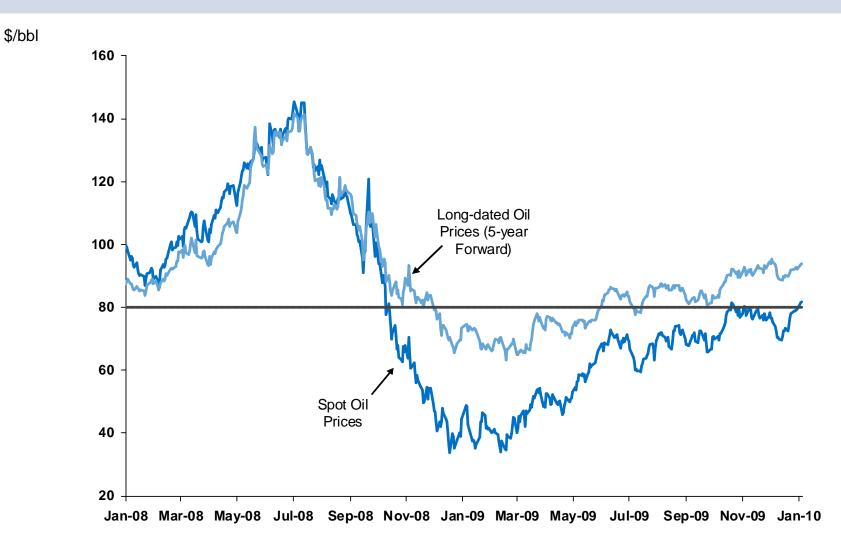
Credit normalization drove the most recent rally, as we still await the economic recovery rally

Goldman Sachs Decomposition of a commodity forward curve

\$/bbl



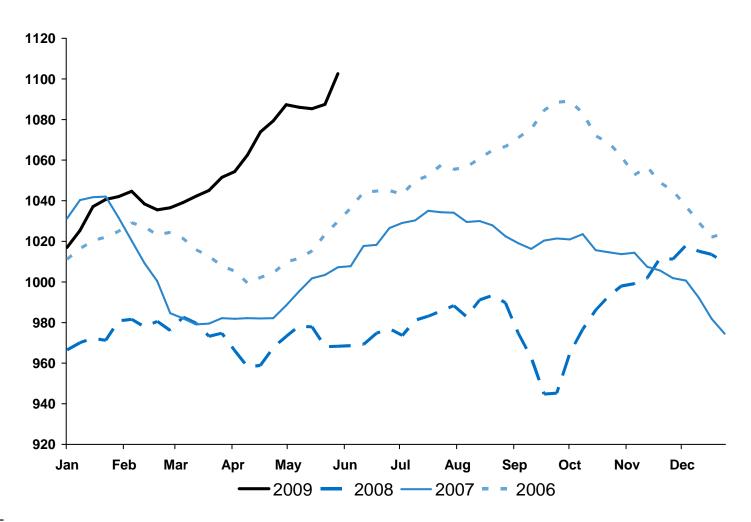
Long-dated commodity prices have remained very stable during the credit crisis, with most of the volatility in prices being driven by term structure



Source: NYMEX.

In early May, oil market fundamentals looked terrible, but the oil market wasn't pricing oil fundamentals...

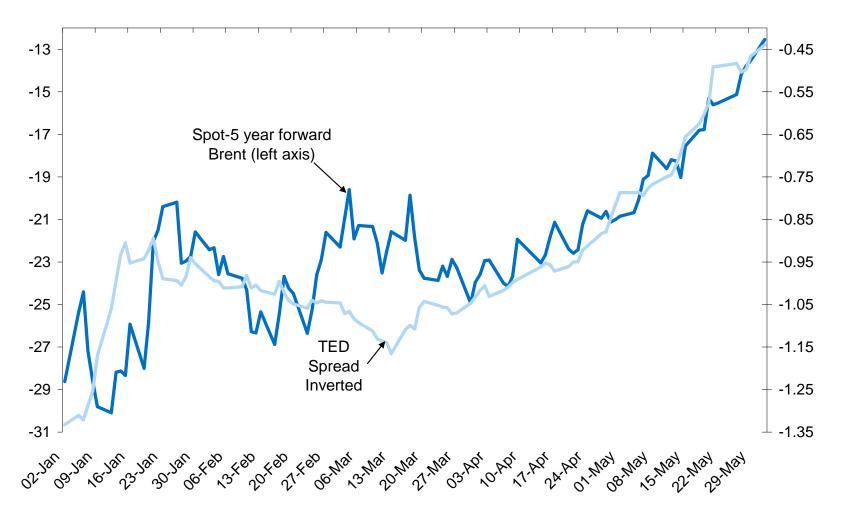
Million barrels



Source: DOE.

... instead the oil market was pricing credit market fundamentals, as credit markets normalized so did oil market timespreads, which was worth \$20/bbl

\$/bbl (left axis) ; % return (right axis)

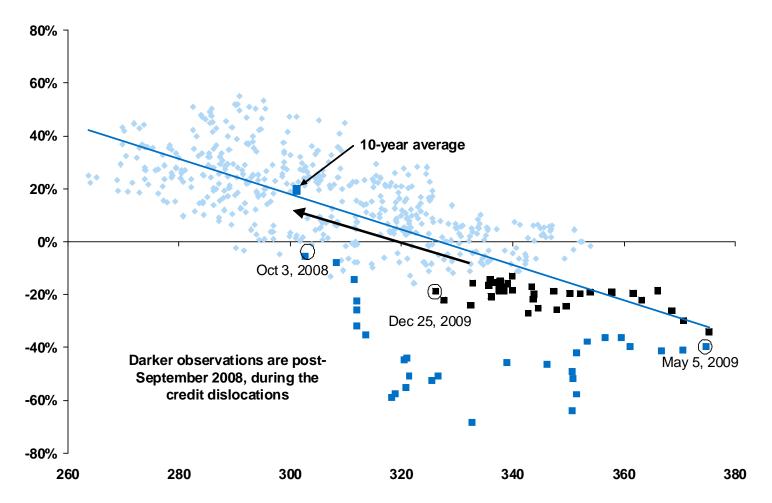


Source: ICE and US Federal reserve.

Goldman Sachs Global Investment Research

Goldman Sachs The discount of spot prices to forward prices was larger than inventory levels would have suggested owing to limited access to capital and surging funding costs

Percent 1st vs. 60th month timespread (vertical); million barrels of US crude oil in storage (horizontal)



Source: NYMEX, Goldman Sachs Global ECS Research

Normalizing the price action for credit, prices are just barely off their lows, suggesting more upside as the economic recovery takes hold



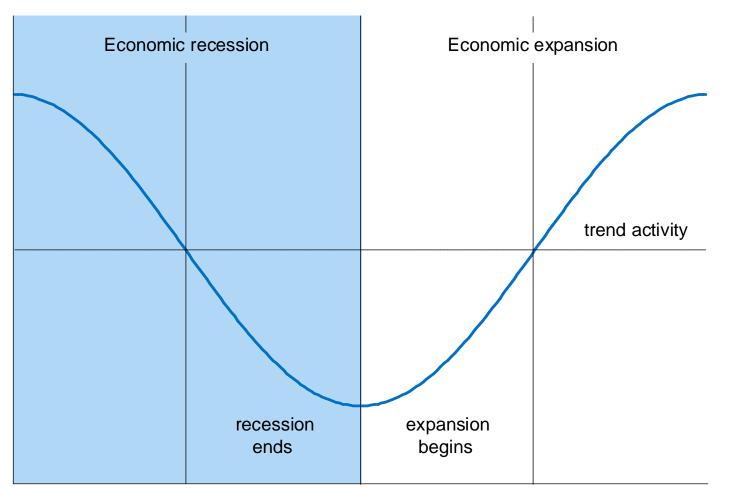
Source: NYMEX and GS Global ECS Research.



Still on the cyclical trough, awaiting the recovery

Goldman Sachs The end of an economic recession corresponds to the trough in economic activity, not a return to normal

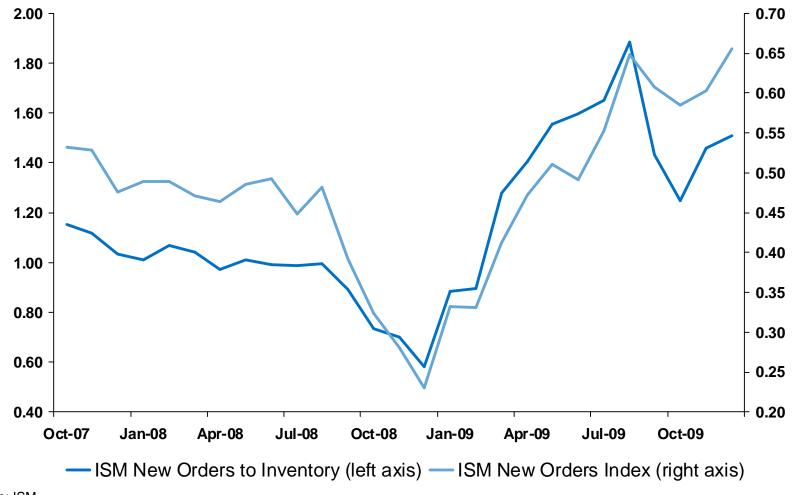
Stylized economic cycle



Source: GS Global ECS Research.

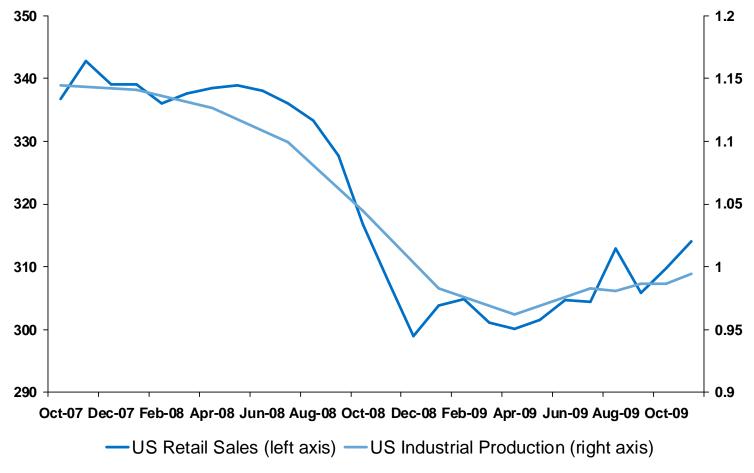
Goldman
SachsThe leading indicators point to a strong rebound in
2010...

New orders to inventory ratio (left); diffusion index (right)



Goldman ... that has only just begun in the coincidental indicators

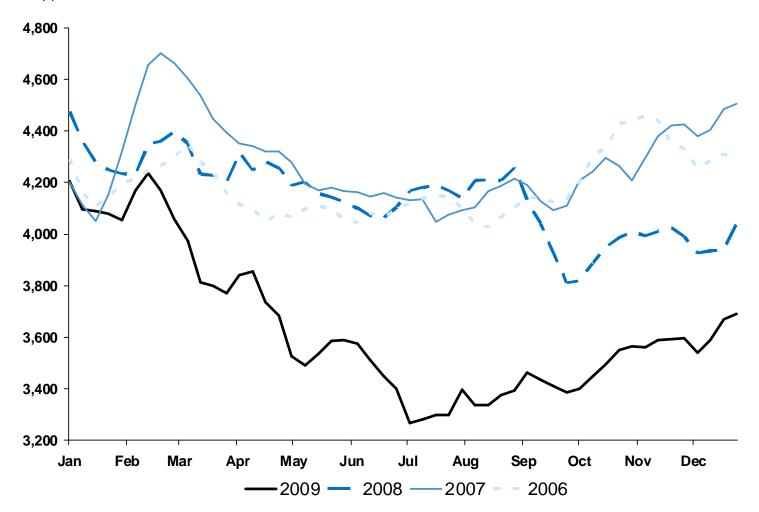
\$ bn (left axis); industrial production index (right axis)



Source: GS Global ECS Research

Goldman Sachs As a result, US distillate demand has lagged, leaving it as the focal point

Products supplied, Mb/d



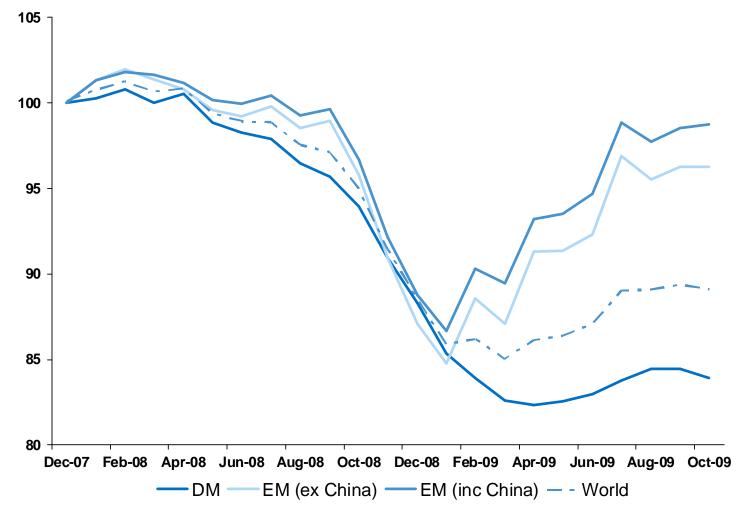
Source: DOE, GS Global ECS Research.



EM market demand has been strong, but in oil not enough to offset the DM weakness

Goldman Sachs This also represents a transition from EM to DM growth leadership

Industrial Production index - 100 as of Dec-07

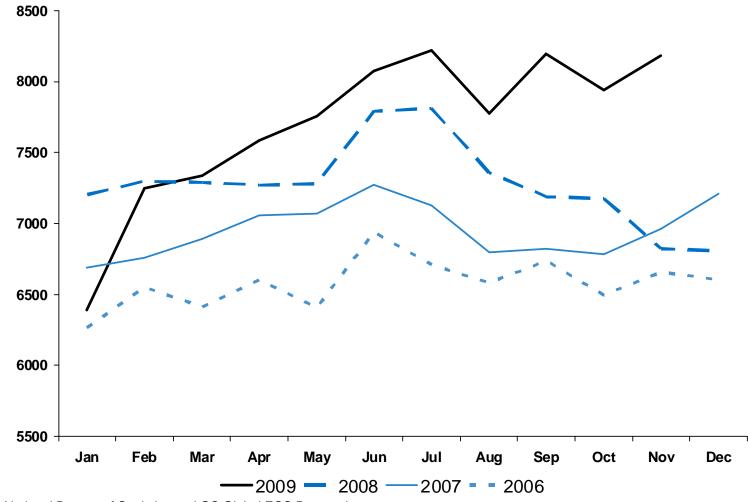


Source: GS Global ECS Research.

China is beyond recovery, as Chinese oil demand remains above the pre-recession highs

thousand b/d

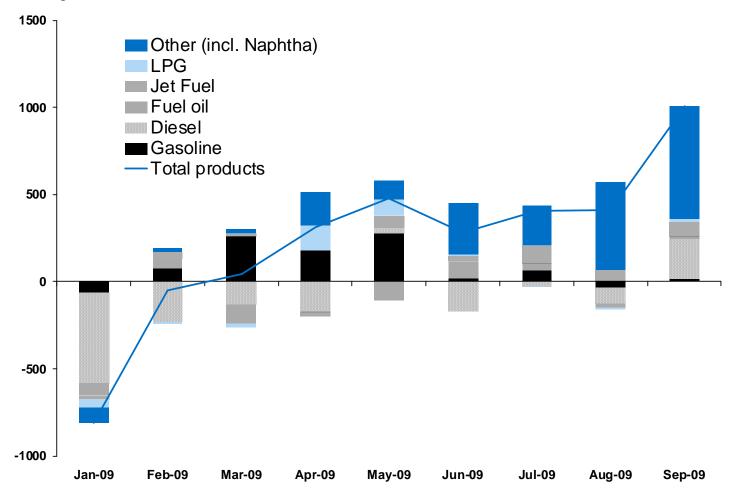
Goldman Sachs



Source: Chinese National Bureau of Statistics and GS Global ECS Research.

Chinese oil demand was largely driven by demand for industrial related "other" products...

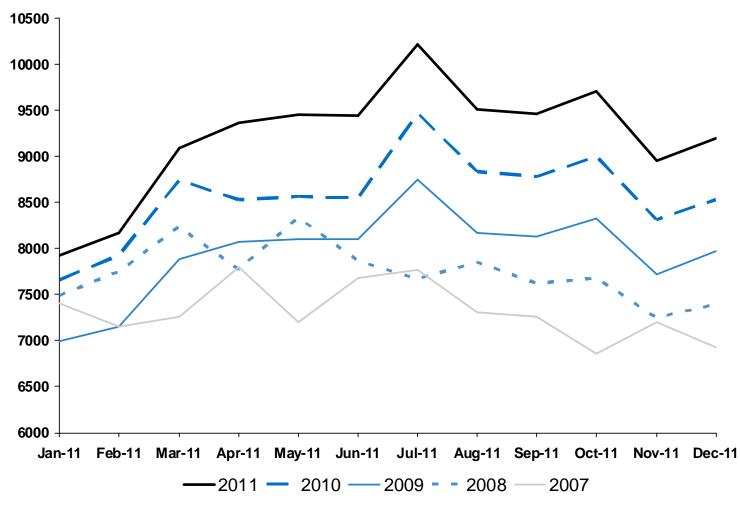
Year-over-year changes in thousand b/d



Source: China Customs, National Bureau of Statistics of China, Goldman Sachs Global ECS Research.

...implying positive upside surprise to our forecast if demand for transportation fuel follows total product demand

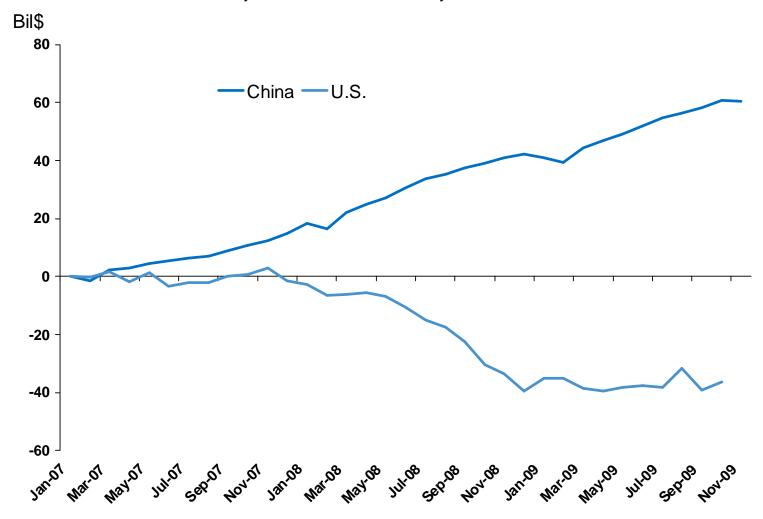
Thousand b/d



Source: IEA, Goldman Sachs Global ECS Research.

Goldman Sachs Chinese retail sales growth has more than offset US weakness

Change in Real Retail Sales Since January 2007 - USD Billion January 2007



Source: GS Global ECS Research

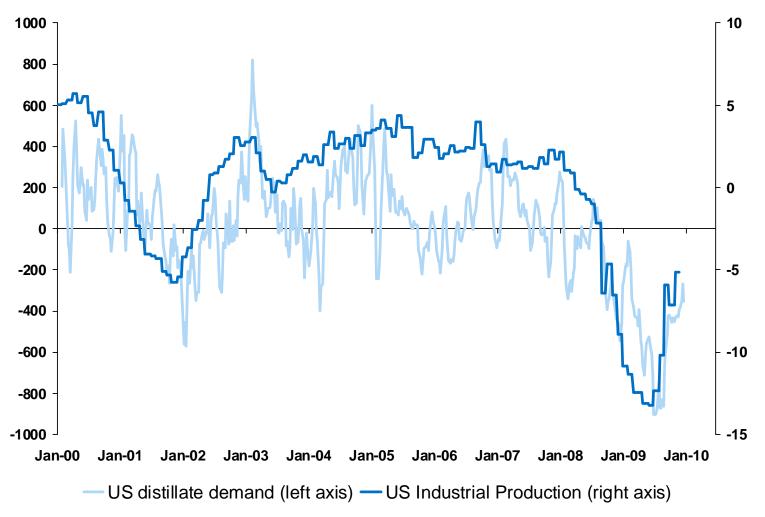
Goldman Sachs Global Investment Research



The distillate market needs to rebalance to support a sustainable move higher

Goldman Sachs Distillate demand is not that out of line with IP growth that has been slow to rebound

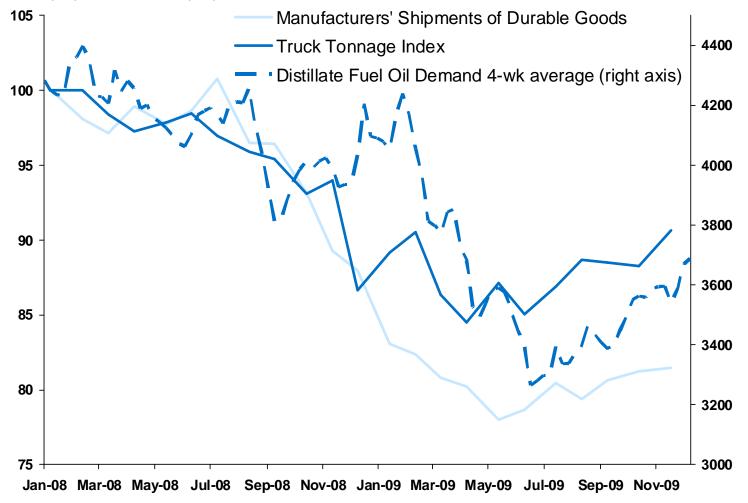
Yoy change in thousand b/d (lhs); yoy % change (rhs)



Source: US FRB, DOE, GS Global ECS Research

Trucking has now shown signs of rebounding in the past month or so as destocking reverses





Source: American Trucking Association, Census Bureau and DOE.



A recovery in DM demand growth should push the market back towards effective production capacity by 2011



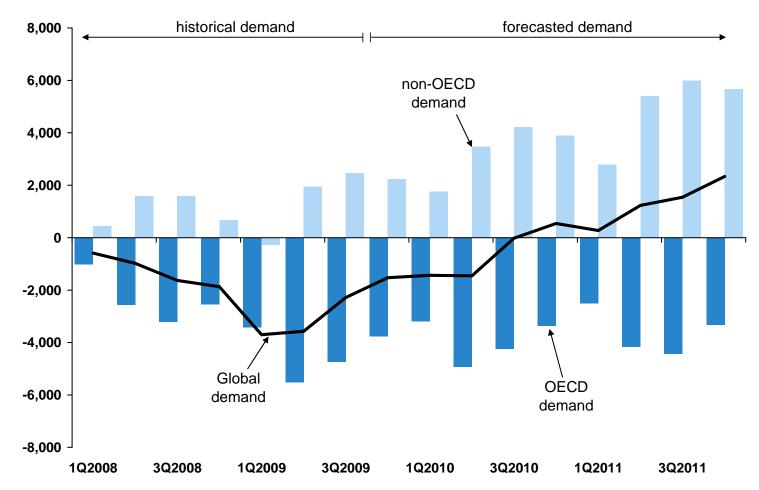
Oil and agriculture are running at the highest capacity utilization

| Commodity | 2006 | 2007 | 2008 | Most recent | Reference period |
|--------------|------|------|------|-------------|------------------|
| Corn | 97% | 97% | 100% | 97% | 2008/2009 |
| Copper | 94% | 91% | 90% | 96% | 2Q2009E |
| Petroleum | 98% | 97% | 98% | 95% | Jun09 |
| Wheat | 90% | 87% | 89% | 94% | 2008/2009 |
| Coal | 99% | 98% | 99% | 93% | Jun09 |
| Coffee | 76% | 91% | 83% | 93% | 2008/2009 |
| Zinc | 88% | 91% | 89% | 92% | 2Q2009E |
| Soybeans | 99% | 100% | 93% | 89% | 2008/2009 |
| Natura I gas | 99% | 99% | 99% | 88% | Jun09E |
| Sugar | 86% | 92% | 91% | 86% | 2008/2009 |
| Cocoa | 90% | 79% | 86% | 85% | 2008/2009 |
| Nickel | 96% | 94% | 83% | 83% | 2Q2009E |
| Cotton | 95% | 97% | 92% | 83% | 2008/2009 |
| Platinum | 100% | 100% | 92% | 82% | 2Q2009E |
| Aluminum | 90% | 93% | 89% | 76% | 2Q2009E |

* Capacity utilization for metals has been normalized by the historical maximum utilization for each metal.

Bachs Declines in DM oil demand were accelerated by the recession, freeing up oil supply, which has allowed EM demand to grow unimpeded, likely returning global oil demand back to pre-recession levels by 3Q2010

Change vs. 4Q2007, thousand b/d

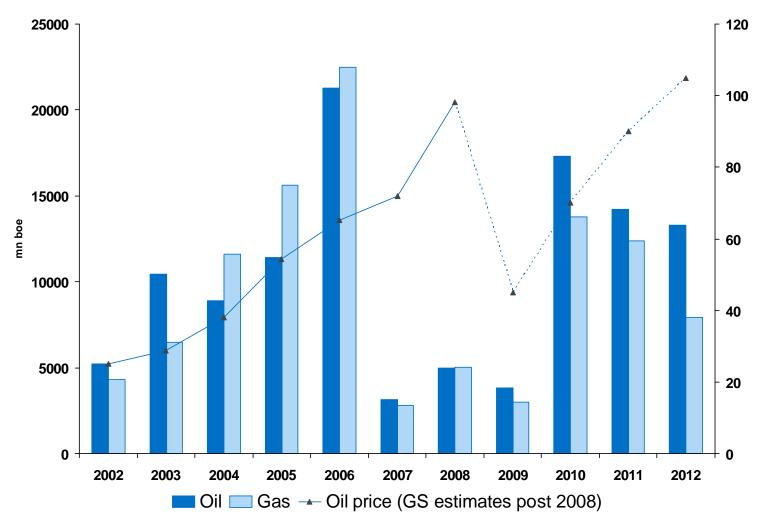


Source: GS Global ECS Research.



The commodity crisis is a supply problem more than a demand problem

2009 is about as good as it will get for the next three years as sanctioned projects peaked in 2006

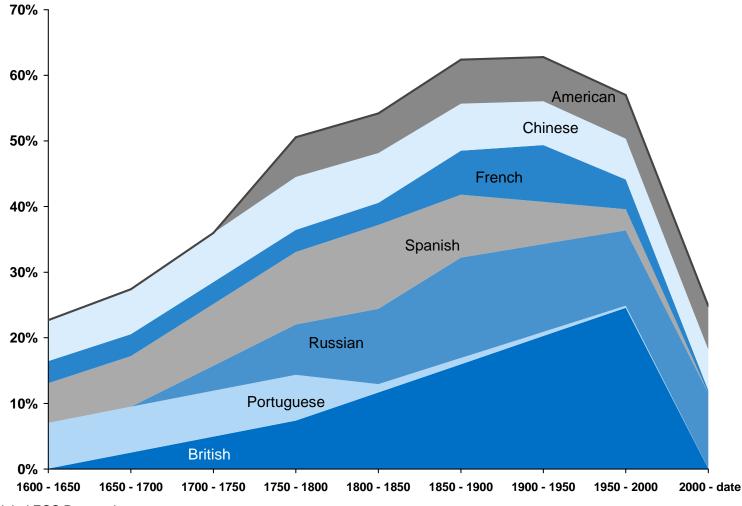


Source: Company data, Goldman Sachs Research estimates.

Goldman Sachs

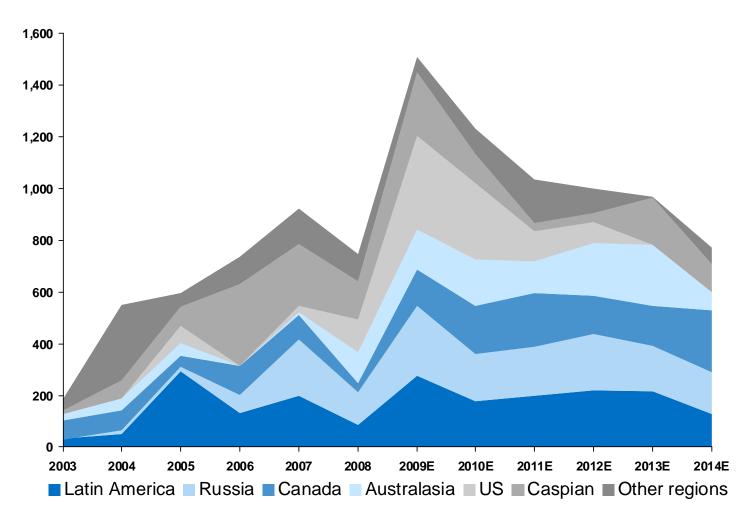
Why are we not seeing investment and a supply response? The terra-concentration ratio is the lowest since 1650 under mercantilism

Percentage of total global terrain controlled by superpowers



Goldman
SachsLast year represented the peak in new greenfield
projects

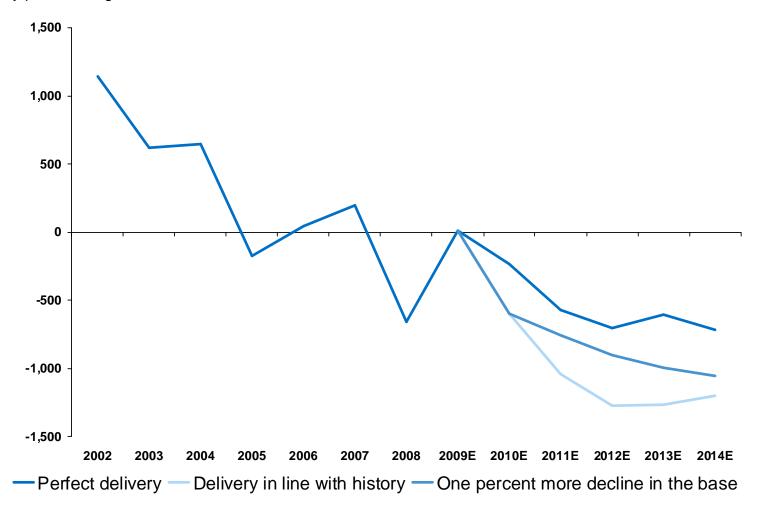
new start-ups boe addition by year in each region



Source: Company data, Goldman Sachs Research estimates, Top 230.

Goldman
SachsNon-OPEC could decline by about 1 mn b/d in two
realistic scenarios in 2011E – 2014E

Non-OPEC yoy production growth/decline kb/d



Source: Company data, Goldman Sachs Research estimates, Top 230.

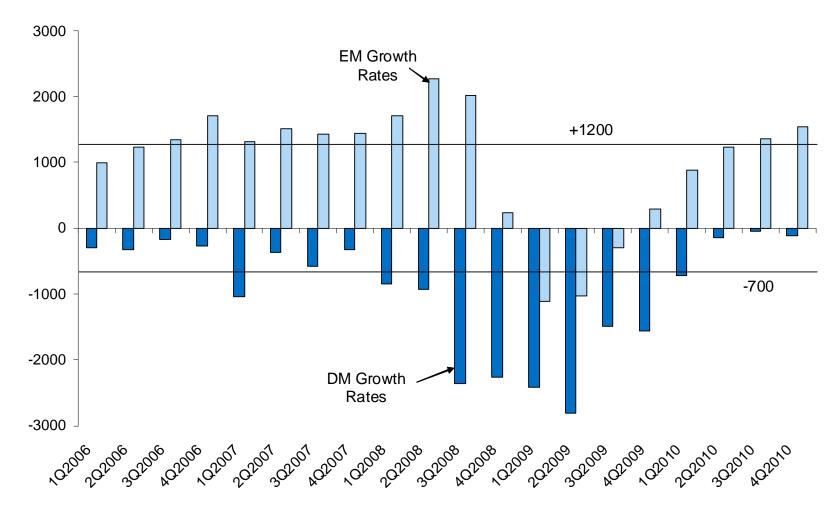


DM demand will have to contract going forward to make room for EM demand due to supply constraints

Goldman Sachs

We expect emerging market demand growth to crowd out developed market demand as supply growth will be limited

Thousand b/d



Source: IEA and GS Global ECS Research.

Goldman Sachs Global Investment Research



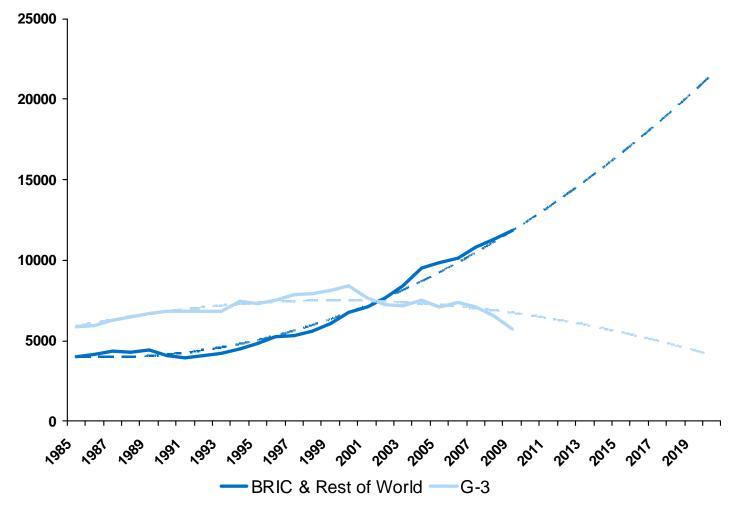
Metals and agriculture are the most leveraged to China

| | | Average 2008 Figures | | | | China | China | China |
|--------------|-------|----------------------|------------|-------------|--------|----------|------------|----------|
| | | | China | | Global | Demand | Net Import | Leverage |
| Commodity | Units | Consumption | Production | Net Imports | Output | % Global | % Global | Score* |
| Cotton | mmMT | 10.7 | 8.2 | 2.5 | 26.3 | 40.6% | 9.5% | 0.2602 |
| Soybeans | mmMT | 49.8 | 12.5 | 37.4 | 220.8 | 22.6% | 16.9% | 0.2201 |
| Copper | kMT | 5014 | 3652 | 1362 | 18371 | 27.3% | 7.4% | 0.1486 |
| Soybean Oil | mmMT | 9.7 | 7.1 | 2.6 | 37.6 | 25.8% | 7.0% | 0.1365 |
| Zinc | kMT | 4018 | 3755 | 263 | 11509 | 34.9% | 2.3% | 0.1448 |
| Lead | kMT | 3021 | 3024 | -3 | 8464 | 35.7% | 0.0% | 0.1271 |
| Nickel | kMT | 280 | 168 | 112 | 1397 | 20.0% | 8.0% | 0.1201 |
| Aluminum | kMT | 12854 | 13435 | -581 | 39594 | 32.5% | -1.5% | 0.0907 |
| Rice | mmMT | 127.5 | 128.1 | -0.7 | 431.9 | 29.5% | -0.2% | 0.0855 |
| Petroleum | mmb/d | 7.8 | 3.8 | 4.0 | 86.5 | 9.0% | 4.6% | 0.0544 |
| Soybean Meal | mmMT | 30.8 | 31.3 | -0.4 | 158.5 | 19.5% | -0.3% | 0.0352 |
| Corn | mmMT | 149.0 | 149.5 | -0.5 | 790.9 | 18.8% | -0.1% | 0.0348 |
| Wheat | mmMT | 104.0 | 106.8 | -2.8 | 609.1 | 17.1% | -0.5% | 0.0246 |
| Cocoa | mmMT | 0.1 | 0.0 | 0.1 | 3.6 | 1.7% | 1.7% | 0.0177 |
| Sugar | mmMT | 14.9 | 14.0 | 0.8 | 166.6 | 8.9% | 0.5% | 0.0130 |
| Coffee | mmMT | 0.0 | 0.0 | 0.0 | 7.3 | 0.2% | 0.2% | 0.0025 |
| Natural Gas | Bcf/d | 7.1 | 6.6 | 0.4 | 301.4 | 2.3% | 0.1% | 0.0020 |

* Leverage score = (mkt share)^2 + (imp share)

Goldman
SachsDue to a lack of copper supply, DM demand will
likely be crowded out by BRIC demand

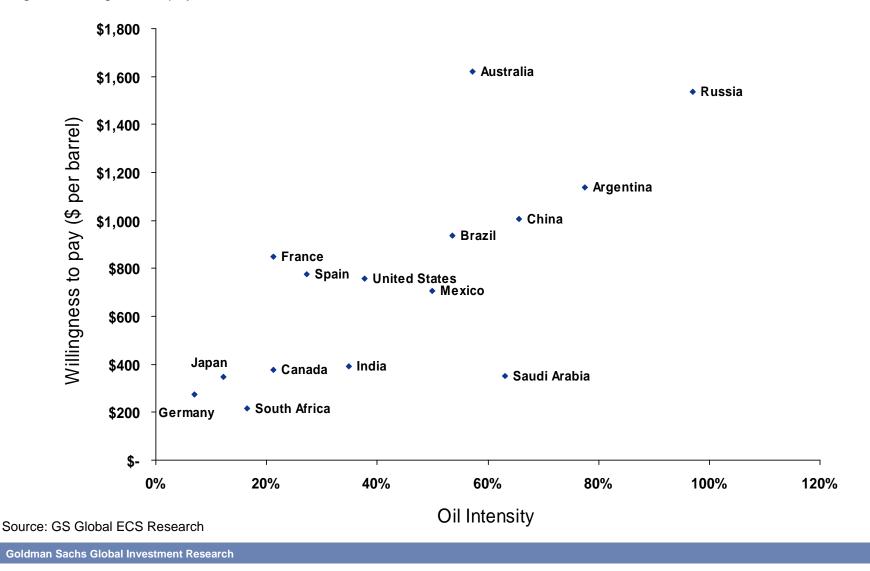
Copper demand in kmt



Source: Brook Hunt, GS Global ECS Research

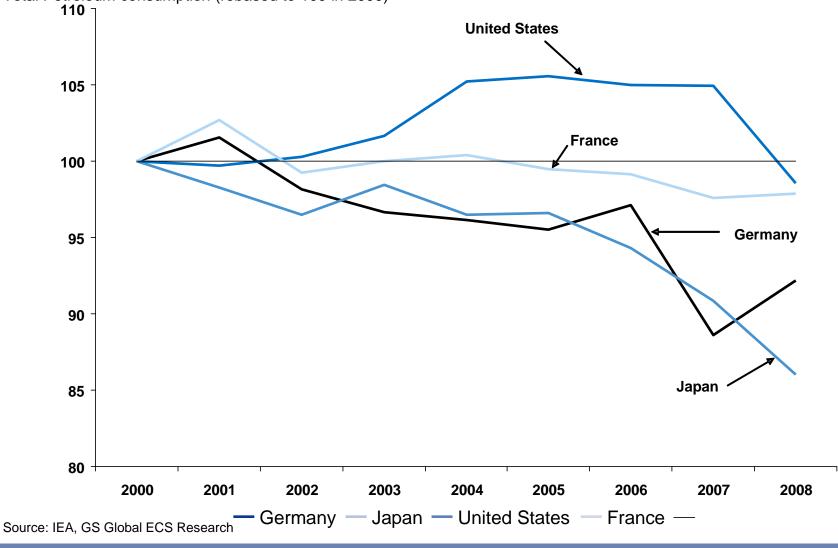
Goldman Sachs Germany and Japan have the lowest willingness to pay for commodities

Regional willingness to pay for oil

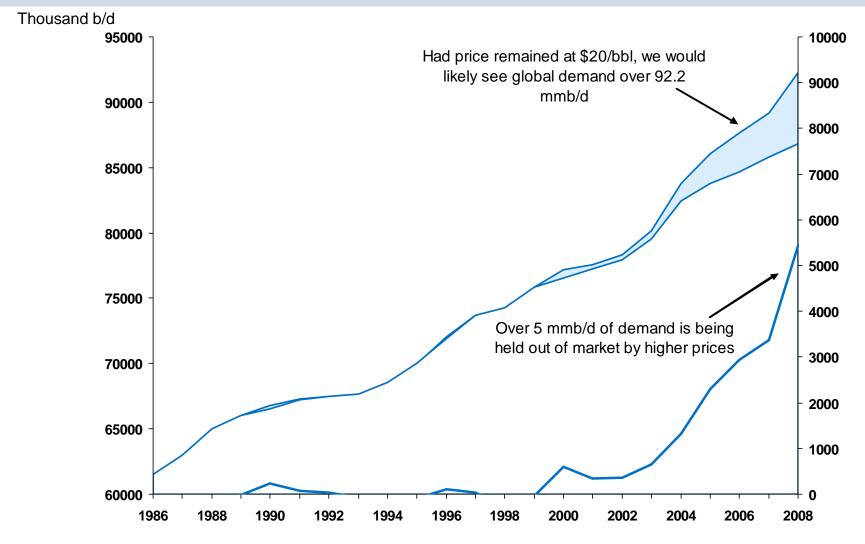


Goldman Sachs Accordingly, they have seen the largest reductions in demand already

Total Petroleum consumption (rebased to 100 in 2000)



Rising prices over the past 6 years have already reduced demand over 5.0 million b/d



Source: IEA and GS Global ECS Research.

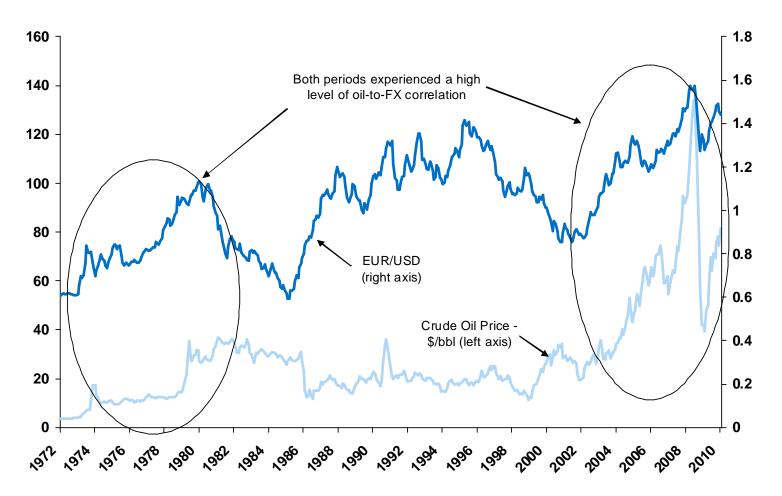
Goldman Sachs



The macroeconomic linkages

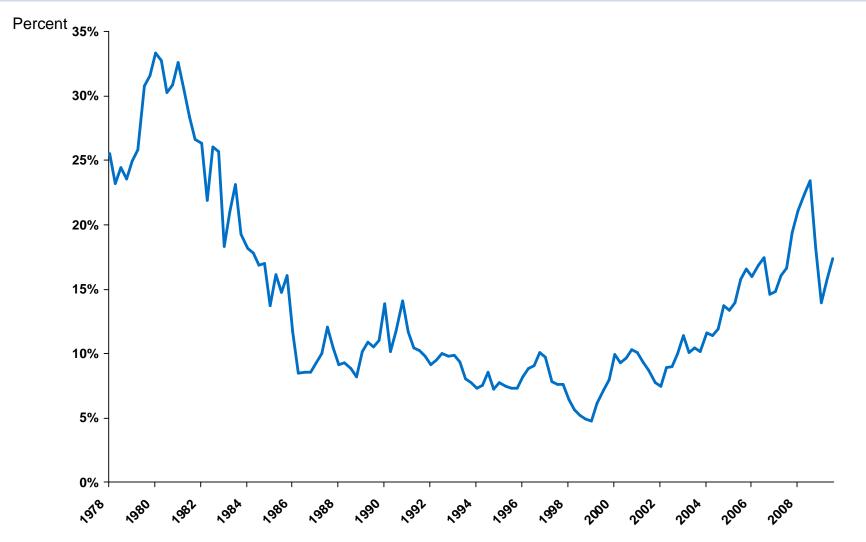
Goldman
SachsThe oil price and USD were highly correlated in the
1970s as the causality is oil to FX, not vice versa

Oil in \$/bbl (let axis); EUR/USD (right axis)



Source: Oil & Gas journal and Goldman Sachs Commodities Research.





Source: Haver Analystics



Relative to the barrels of oil that oil companies could hedge, index investors are holding a relatively small amount of oil price risk

million barrels (end of 2007)

| Company | Proven Reserves (million barrels) |
|----------------------------|--------------------------------------|
| Exxon Mobil | 11,075 |
| Petrobras | 9,613 |
| Chevron | 7,087 |
| ConocoPhillips | 6,320 |
| Suncor Energy | 2,515 |
| Occidental Petroleum | 2,224 |
| Canadian Natural Resources | 1,358 |
| Apache Corporation | 1,134 |
| Marathon Oil | 1,071 |
| Hess Corporation | 885 |
| Index Investors | 855 |
| Nexen | 835 |
| Talisman Energy | 648 |
| Petro-Canada | 597 |
| Murphy Oil | 307 |
| | |

Source: Goldman Sachs Equity Research and Goldman Sachs Commodity Research.



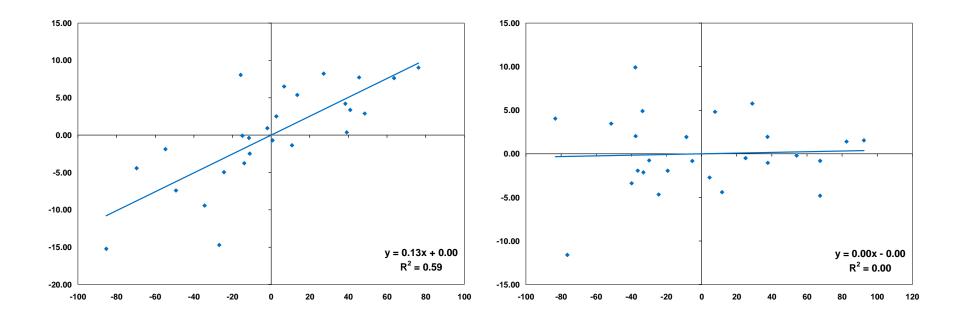
Crude Oil Speculators vs Index Investors

Crude oil prices move with speculators...

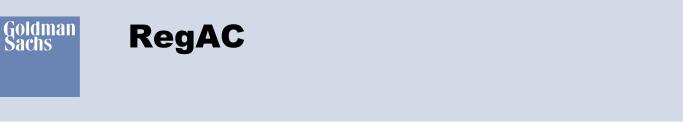
percentage (vertical axis), million barrels(horizontal axis)

... but not with index investors

percentage (vertical axis), million barrels (horizontal axis)



Source: NYMEX, CFTC, and Goldman Sachs Commodities Research.



I, Jeffrey Currie, hereby certify that all of the views expressed in this report accurately reflect my personal views, which have not been influenced by considerations of the firm's business or client relationships.



Disclosures

January 6, 2010



Disclosures

Global product; distributing entities

The Global Investment Research Division of Goldman Sachs produces and distributes research products for clients of Goldman Sachs, and pursuant to certain contractual arrangements, on a global basis. Analysts based in Goldman Sachs offices around the world produce equity research on industries and companies, and research on macroeconomics, currencies, commodities and portfolio strategy.

This research is disseminated in Australia by Goldman Sachs JBWere Ptv Ltd (ABN 21 006 797 897) on behalf of Goldman Sachs; in Canada by Goldman Sachs Canada Inc. regarding Canadian equities and by Goldman Sachs & Co. (all other research); in Hong Kong by Goldman Sachs (Asia) L.L.C.; in India by Goldman Sachs (India) Securities Private Ltd.; in Japan by Goldman Sachs Japan Co., Ltd.; in the Republic of Korea by Goldman Sachs (Asia) L.L.C., Seoul Branch; in New Zealand by Goldman Sachs JBWere (NZ) Limited on behalf of Goldman Sachs; in Russia by OOO Goldman Sachs; in Singapore by Goldman Sachs (Singapore) Pte. (Company Number: 198602165W); and in the United States of America by Goldman, Sachs & Co. Goldman Sachs International has approved this research in connection with its distribution in the United Kingdom and European Union.

European Union: Goldman Sachs International, authorised and regulated by the Financial Services Authority, has approved this research in connection with its distribution in the European Union and United Kingdom; Goldman, Sachs & Co. oHG, regulated by the Bundesanstalt für Finanzdienstleistungsaufsicht, may also distribute research in Germany.

General disclosures

This research is for our clients only. Other than disclosures relating to Goldman Sachs, this research is based on current public information that we consider reliable, but we do not represent it is accurate or complete, and it should not be relied on as such. We seek to update our research as appropriate, but various regulations may prevent us from doing so. Other than certain industry reports published on a periodic basis, the large majority of reports are published at irregular intervals as appropriate in the analyst's judgment.

Goldman Sachs conducts a global full-service, integrated investment banking, investment management, and brokerage business. We have investment banking and other business relationships with a substantial percentage of the companies covered by our Global Investment Research Division. SIPC: Goldman, Sachs & Co., the United States broker dealer, is a member of SIPC (http://www.sipc.org).

Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients and our proprietary trading desks that reflect opinions that are contrary to the opinions expressed in this research. Our asset management area, our proprietary trading desks and investing businesses may make investment decisions that are inconsistent with the recommendations or views expressed in this research.

We and our affiliates, officers, directors, and employees, excluding equity and credit analysts, will from time to time have long or short positions in, act as principal in, and buy or sell, the securities or derivatives, if any, referred to in this research.

This research is not an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Clients should consider whether any advice or recommendation in this research is suitable for their particular circumstances and, if appropriate, seek professional advice, including tax advice. The price and value of investments referred to in this research and the income from them may fluctuate. Past performance is not a guide to future performance, future returns are not guaranteed, and a loss of original capital may occur. Fluctuations in exchange rates could have adverse effects on the value or price of, or income derived from, certain investments.

Certain transactions, including those involving futures, options, and other derivatives, give rise to substantial risk and are not suitable for all investors. Investors should review current options disclosure documents which are available from Goldman Sachs sales representatives or at http://www.theocc.com/publications/risks/riskchap1.jsp. Transactions cost may be significant in option strategies calling for multiple purchase and sales of options such as spreads. Supporting documentation will be supplied upon request.

Our research is disseminated primarily electronically, and, in some cases, in printed form. Electronic research is simultaneously available to all clients.

Disclosure information is also available at http://www.gs.com/research/hedge.html or from Research Compliance, One New York Plaza, New York, NY 10004.

Copyright 2009 The Goldman Sachs Group, Inc.

No part of this material may be (i) copied, photocopied or duplicated in any form by any means or (ii) redistributed without the prior written consent of The Goldman Sachs Group, Inc.