# Offshore Wind Cost Reduction: Findings of The Crown Estate and the Cost Reduction Taskforce

BIEE Parker Seminar

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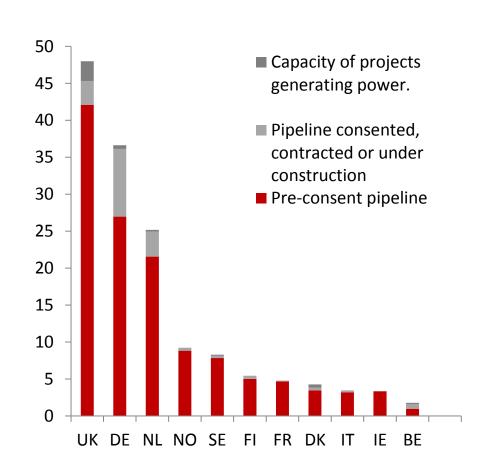
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- Summary of UK offshore wind
- Role of The Crown Estate
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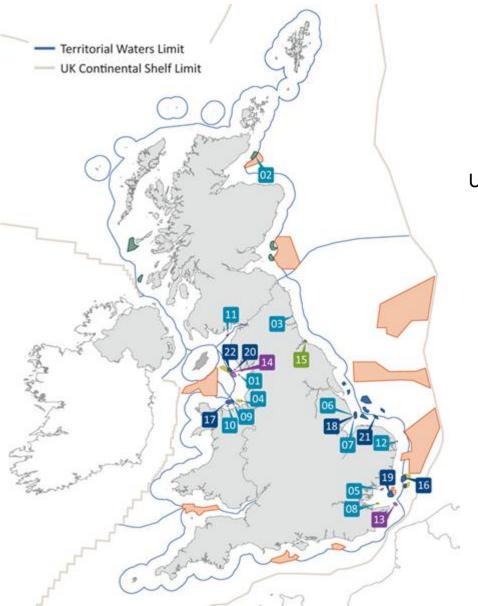
### UK: Global offshore wind leader?

- Potentially the largest offshore wind resource in the world
- Largest pipeline of offshore wind projects (46GW+)
- Largest operational capacity in the world

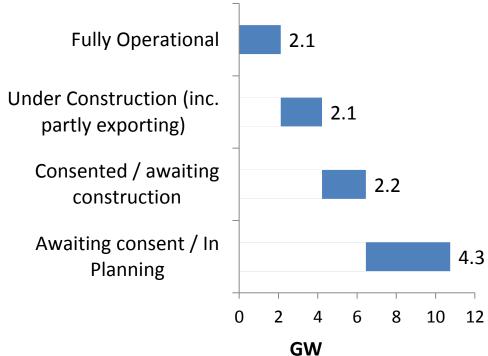




## State of play

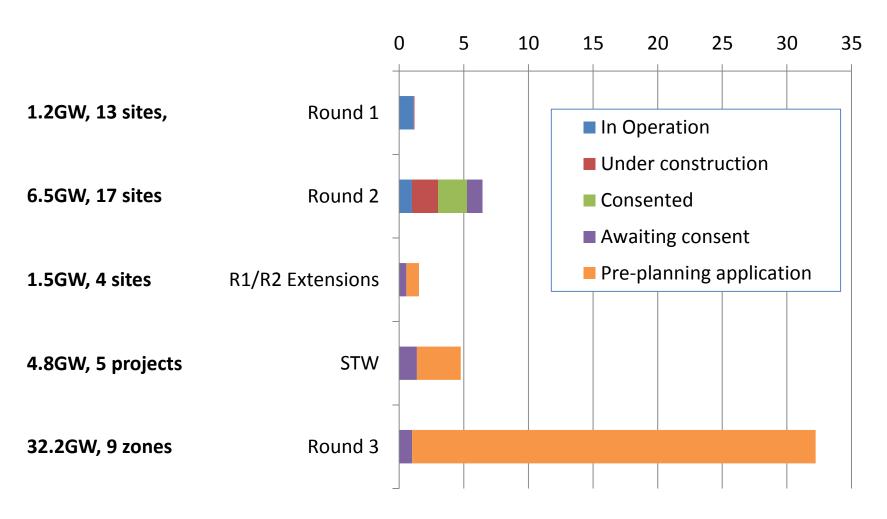


#### Immediate pipeline (GW) – as at June 2012





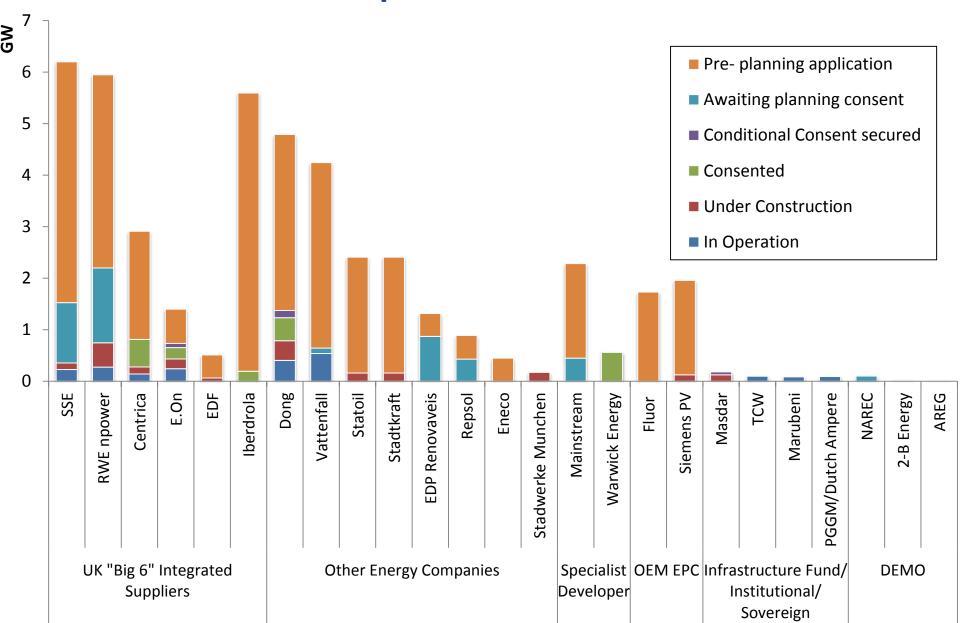
## Opportunity from current leasing rounds



Offshore wind demonstration sites (4 projects)
Northern Ireland – tender results imminent



## Developers / Investors



## Regulatory Environment

**Targets** 

**UK Climate Change Act** 

2020 renewables target

Scottish renewables target

Economic Support Mechanisms

> Renewables Obligation

**Electricity Market Reform** 

Feed in Tariff Contract for Difference

Carbon Price Floor

**Planning** 

National Policy Statements

IPC / PINS regime

SEA

Grid / transmission

**Project Transmit** 

**OFTO** regime

**Grid Coordination** 

### THE CROWN ESTATE

Is a landowner

Is not a regulator

Is a public body – The Crown Estate Act 1961

Is not part of Government – but works closely with Government, statutory bodies etc.

Assets of £8.1b, surplus paid to Treasury (£240m in 2011/12)



**Urban Portfolio** 



Rural & Coastal Portfolio



Energy & Infrastructure Portfolio

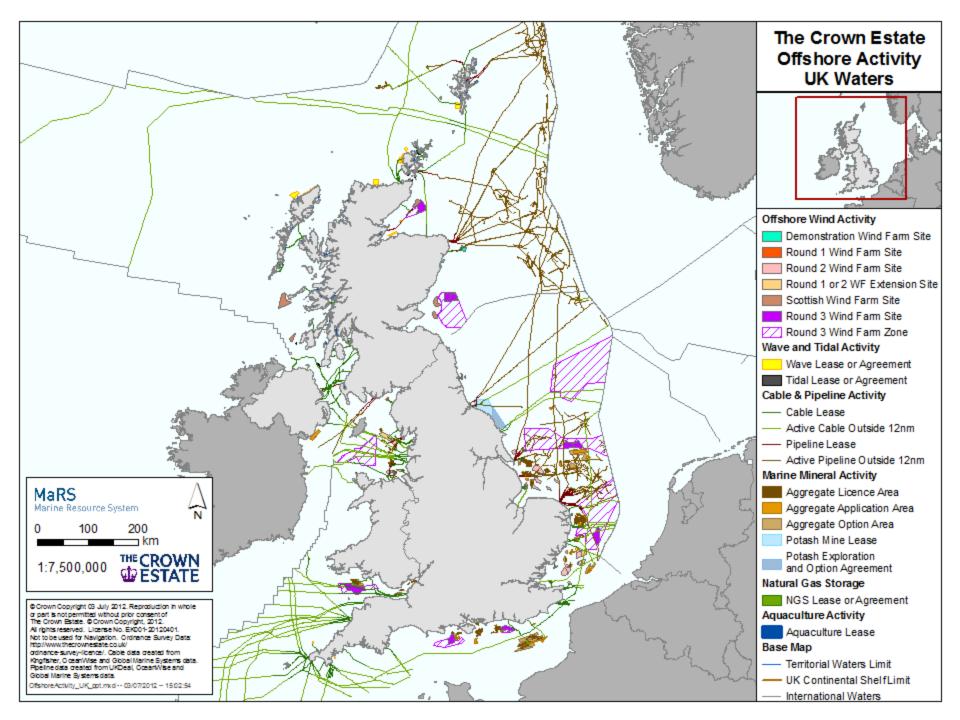


Windsor Estate



## Our sectors





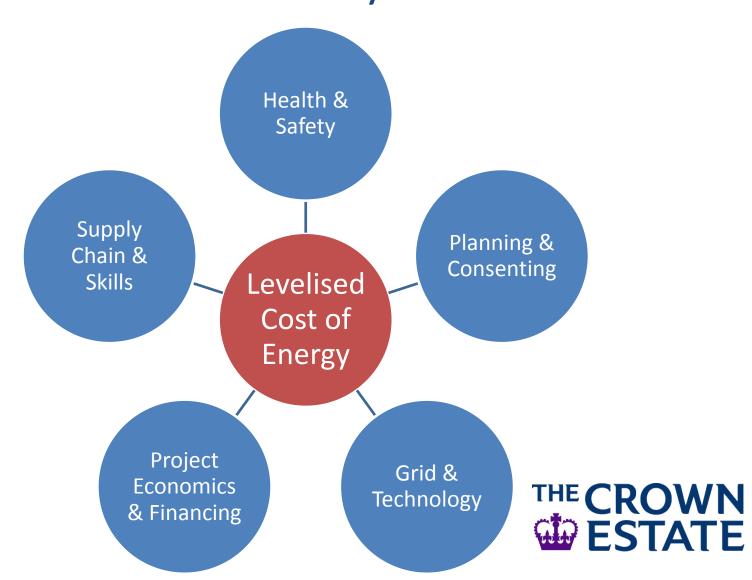
## How do we work in offshore wind?



- Leasing rounds
- Rental charge based on energy output
- Co-investment in development (in Round 3)
- Facilitator and advisor –
   working closely with industry
   and government
- Strategic workstreams to accelerate and de-risk the programme

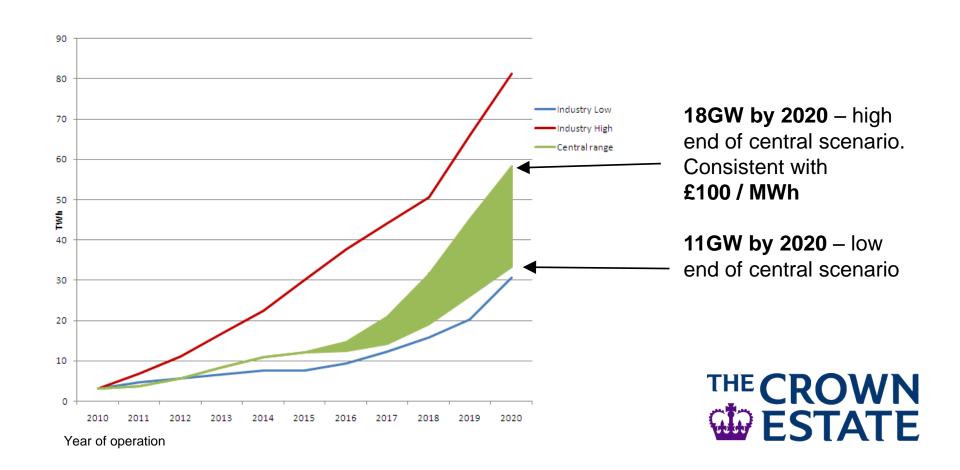


# Strategic Challenges To Programme Delivery

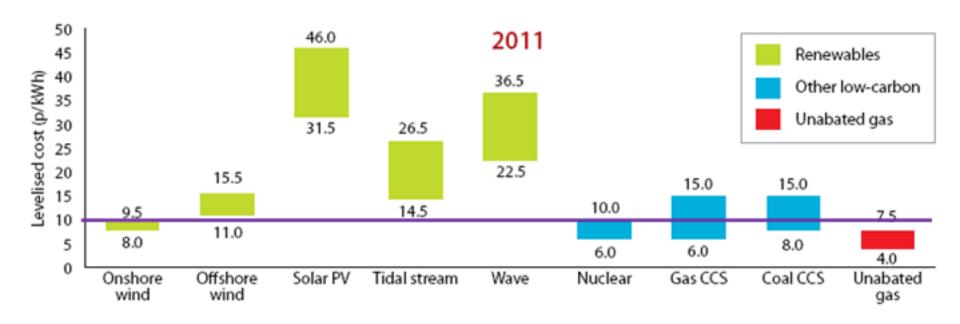


### Renewables Roadmap & Cost Reduction

Gov't ambition: 11-18GW offshore wind by 2020 18GW conditional on reducing cost to £100/MWh



## Relative cost of technologies



Source: Committee on Climate Change, Renewable Energy Review, May 2011 (part chart).



## **Cost Reduction Pathways study**

Crown Estate 'Pathways' study

Industry

DECC Cost Reduction Taskforce

Establish baseline costs

Develop pathways framework

Assess cost reduction from baseline

Formulate prerequisites

- Levelised cost of energy basis
- Costs for FID 2011

- Market development
- Speed of technology development
- Supply chain maturity
- Technology, supply chain and finance impact
- Overall pathways
- Health and safety impact

- Identify key decisions
- Determine required prerequisites

Source: The Crown Estate

# Unprecedented industry participation

100+ companies involved

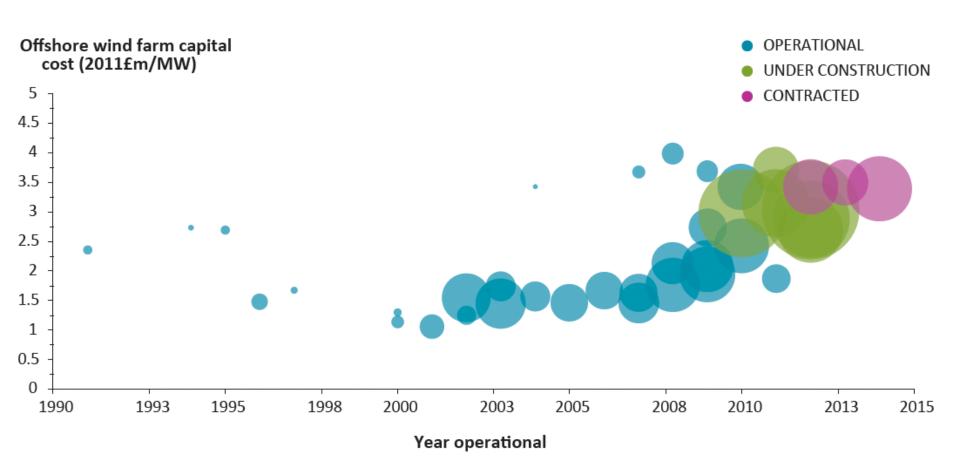
60 one:one meetings

20 workshops

Steering group representing industry and government

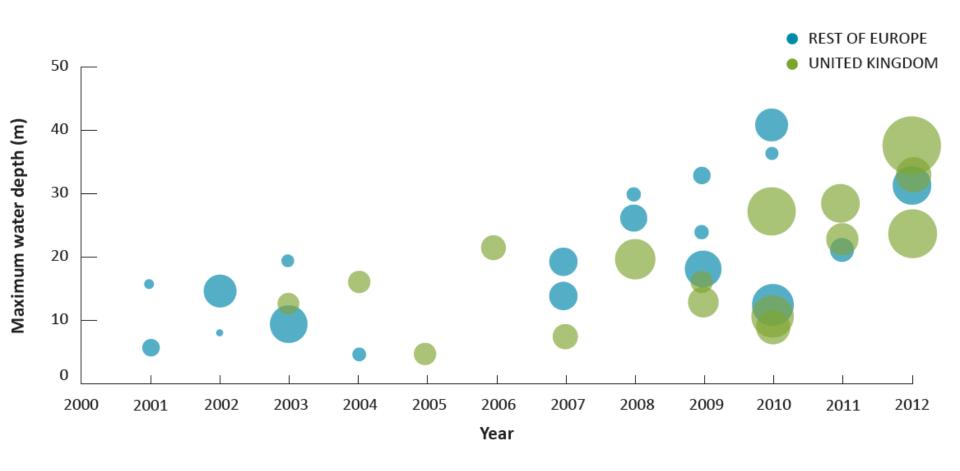


## Baseline: Costs appear to have stabilised





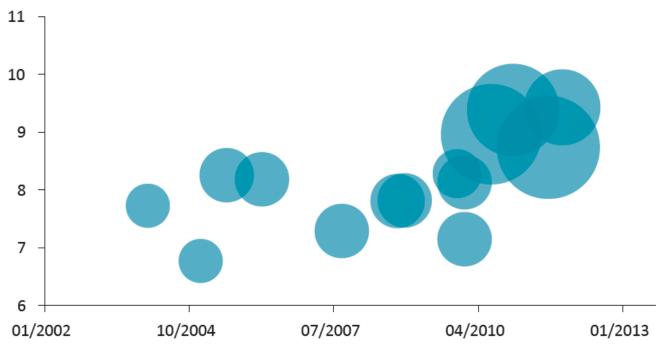
### ...despite the move to deeper water





# And we are generating at windier sites, resulting in greater energy capture...

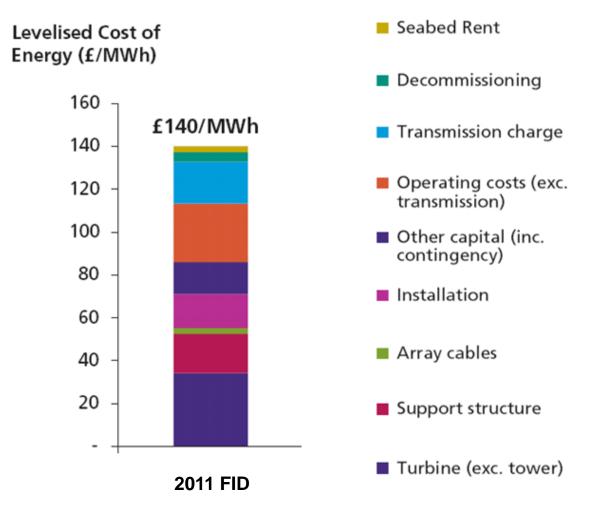
Long-term annual mean wind speed at 100m above MSL (m/s)



Date of Start of Wind farm operations



## Baseline LCOE of £140/MWh





## LCOE model structure

#### Offshore wind levelised cost of energy **Annual energy** Weighted average **Capital Costs** Operating costs Timing production cost of capital Consenting/ Phasing of capital Operations and Gross annual Capital structure Development

- Project Mngmt.
- Turbine
- Support structure
- Array electrical
- Installation
- Decommissioning
- Insurance

- Maintenance
- Insurance
- Transmission charges
- Seabed rent
- Other

- energy production
- Losses
- Availability
- Net annual energy production to offshore substation
- Equity returns
- Debt margin and tenor
- Re-financing

- and operating costs and annual energy production over time
- Re-financing/ Changes in weighted average cost of capital



# Industry 'Stories'

#### High innovation

#### Finance & Supply Chain

Incremental improvement

#### 3. 'Supply Chain Efficiency'

- 36GW in Europe by 2020 (17GW in UK)
- Incremental technology evolution (e.g. steady progress to 5-7MW turbines)
- Greater competition, investment, project collaboration and better risk management
- Deeper financial markets, lower risk/lower cost of capital

### 4. 'Rapid Growth'

- 43GW in Europe by 2020 (23GW in UK)
- High levels of technology evolution across all wind farm elements (e.g. turbines progress rapidly to 5-7MW+)
- Greater competition, investment, project collaboration and better risk management
- · Challenging volume of finance required

#### 1. 'Slow Progression'

- 31GW in Europe by 2020 (12GW in UK)
- Incremental technology evolution, progress limited by market size
- Limited competition/economies of scale
- Modest developments in financing solutions, reduced in risk/cost of capital

#### 2. 'Technology Acceleration'

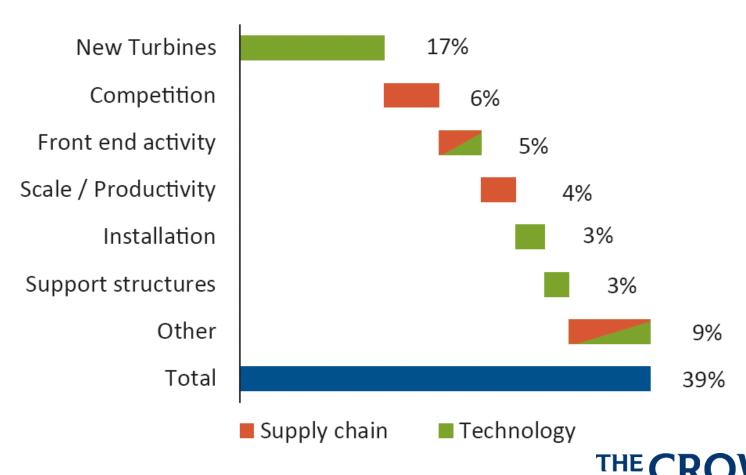
- 36GW in Europe by 2020 (17GW in UK)
- High levels of technology evolution across all wind farm elements (e.g. turbines progress rapidly to 5-7MW+)
- Fragmented supply chain with some improvement in collaboration
- Limited improvement in cost of capital due to ongoing changes in technology

Incremental improvement

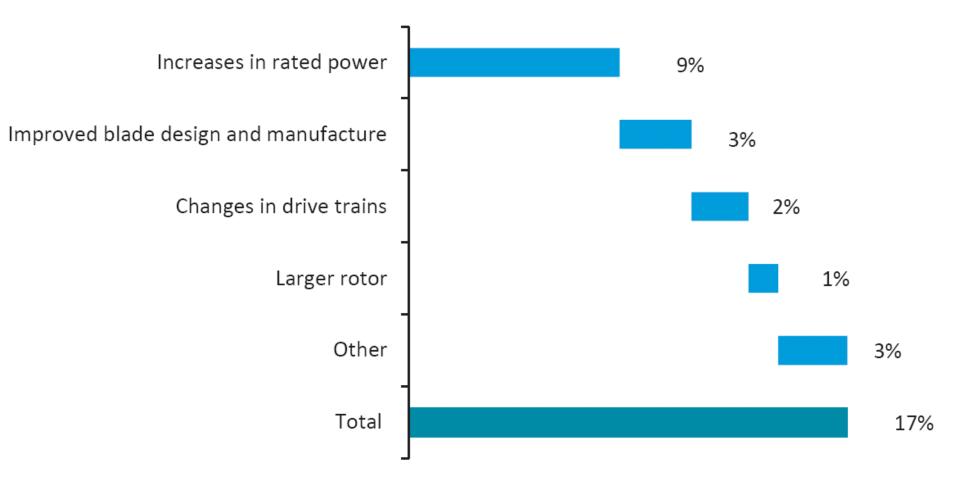
Technology

High innovation

# Technology & Supply Chain: Key areas of cost reduction



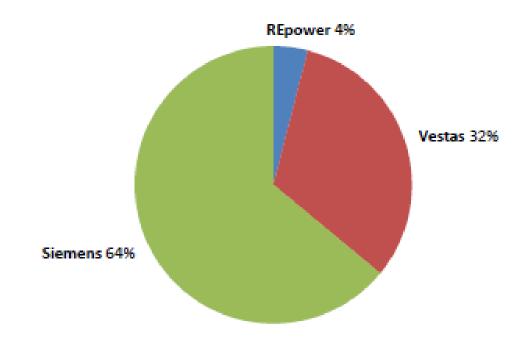
### Turbine cost reductions





## **Increased Competition**

UK offshore wind - current turbine market share





## **Supply Chain Capacity**

		elopn Conse		Turbines					Balance of plant						Installation and Commissioning					Operations and Maintenance				
	Environmental impact assessment	Wind farm design	Survey vessel operation	Offshore wind turbines	Blades	Castings and forgings	Gearbox, large bearings and direct drive generators	Towers	Subsea aray cables	Subsea export cables	AC substation electrical systems	DC substation electrical systems	Steel foundations	Concrete foundations	Wind farm construction facilities	Turbine installation	Foundation installation	Subsea cable installation	CIVII engineering and construction management	Maintenance and service	Operations	Onshore maintenance facilities	Transport and accommodation	RD&D and testing
12	9	a	g •		g	a O	g	g	g		g	a O	a •	a •	a	g •	a O	a O	a •	g	g	g	g	a O

Key

An area of significant concern requiring immediate analysis and strategic action

Improving from last year

Area of concern requiring some proactive intervention

Deteriorating from last year

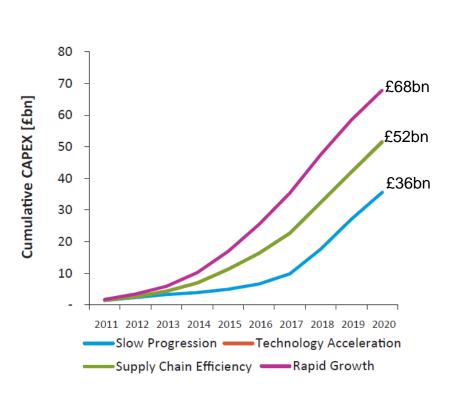
Not currently an area of concern, investment required, maintain watching brief



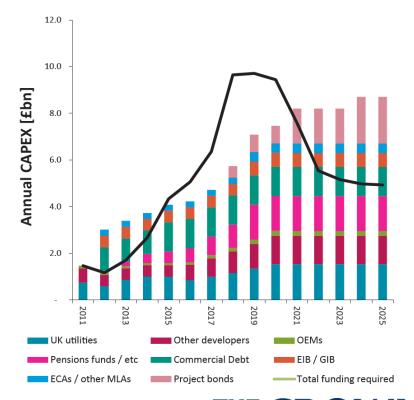
Source: Towards Round 3: the offshore wind supply chain in 2012, BVG Associates, June 2012

# Offshore wind funding requirements and availability

Offshore Wind Capital requirements to 2020

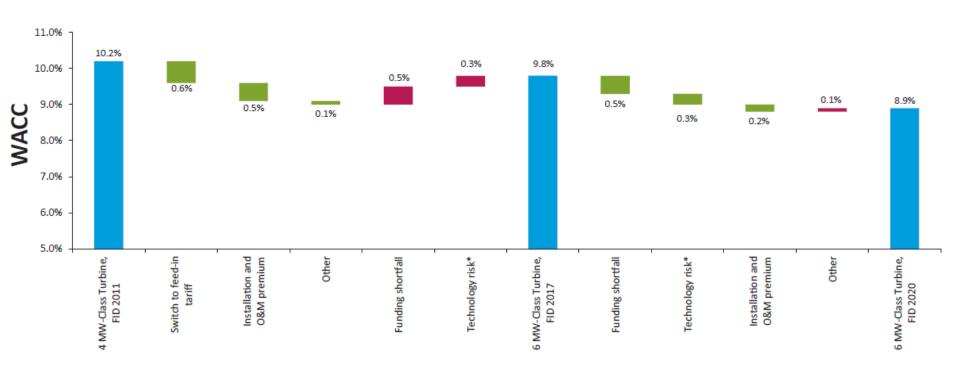


Annual funding requirements compared with available funding (Supply Chain Efficiency Story)





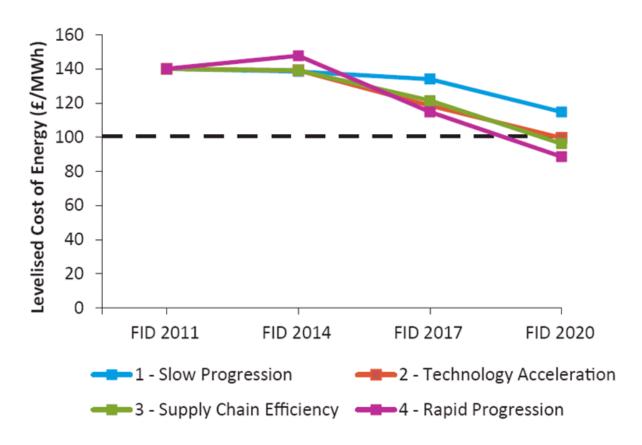
# Overall costs of finance could reduce by around 1% by 2020



Note: WACC = Weighted average cost of capital, expressed in post-tax nominal terms



Reducing the cost of offshore wind to £100/MWh by 2020 is achievable, making offshore wind cost-competitive with other low carbon technologies.





# Immediate action and commitment from government and industry is required to achieve cost reduction

# Robust policy framework signalling demand for offshore wind

- Clarity on ROC bandings
- Clarity on Levy Control Framework post 2015
- Smooth implementation of EMR and visibility of CfDs
- Predictable flow of projects from consenting system, plus planning envelope flexibility
- OFTO regime
- Renewables Roadmap update

# Ramping up the supply chain (inc. technology development)

- Availability of test and demo sites
- Developers signalling demand to supply chain (including through frameworks)
- Investment in manufacturing sites
- Collaborative working (horizontal and vertical collaboration)
- Skills development
- Government RD&D support

# Attracting new finance and insurance players to the sector

- Engagement with potential new investors (debt & equity) and insurers
- Engagement with credit agencies to reach agreement on bankable structures
- Support from Multi-lateral agencies (including GIB)
- More clarity on risks and risk allocation

# Taskforce recommendations and follow on actions

29 recommendations in total

Established OW Programme Board

TCE Consultation on further demo sites ongoing

Establish Standardisation body (through OWPB)

Investigate Alliancing approach

Resourcing of statutory advisers

R&D - 'offshore wind catapult'

